## estpassport Q&A



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Title : Project Management

**Professional** 

Version: Demo

- 1. Which document defines how a project is executed, monitored and controlled, and closed?
- A. Strategic plan
- B. Project charter
- C. Project management plan
- D. Service level agreement

Answer: C

- 2. Which changes occur in risk and uncertainty as well as the cost of changes as the life cycle of a typical project progresses?
- A. Risk and uncertainty increase; the cost of changes increases.
- B. Risk and uncertainty increase; the cost of changes decreases,
- C. Risk and uncertainty decrease; the cost of changes increases.
- D. Risk and uncertainty decrease; the cost of changes decreases.

Answer: C

- 3. Which tool or technique is used in the Plan Scope Management process?
- A. Document analysis
- B. Observations
- C. Product analysis
- D. Expert judgment

Answer: D

- 4. Which tool or technique is an examination of industry and specific vendor capabilities?
- A. Independent estimates
- B. Market research
- C. Analytical techniques
- D. Bidder conferences

Answer: B

- 5.An input used in developing the communications management plan is:
- A. Communication models.
- B. Enterprise environmental factors.
- C. Organizational communications,
- D. Organizational cultures and styles.

Answer: B

- 6.Regression analysis, failure mode and effect analysis (FMEA), fault tree analysis (FTA), and trend analysis are examples of which tool or technique?
- A. Expert judgment
- B. Forecasting methods
- C. Earned value management
- D. Analytical techniques

Answer: D

- 7. The Perform Quality Assurance process occurs in which Process Group?
- A. Executing
- B. Monitoring and Controlling
- C. Initiating
- D. Planning

Answer: A

- 8. Enterprise environmental factors are an input to which process?
- A. Control Scope
- B. Define Scope
- C. Plan Scope Management
- D. Collect Requirements

Answer: C

- 9. Which process develops options and actions to enhance opportunities and reduce threats to project objectives?
- A. Identify Risks
- B. Control Risks
- C. Plan Risk Management
- D. Plan Risk Responses

Answer: D

- 10. The process of establishing the policies, procedures, and documentation for planning, developing, managing, executing, and controlling the project schedule is known as:
- A. Plan Schedule Management.
- B. Develop Project Charter.
- C. Develop Schedule.
- D. Plan Scope Management.

Answer: A

- 11. Which input to the Manage Stakeholder Engagement process is used to document changes that occur during the project?
- A. Issue log
- B. Change log
- C. Expert judgment
- D. Change requests

Answer: B

- 12. An input to the Plan Stakeholder Management process is:
- A. The project charter.
- B. The stakeholder analysis.
- C. Acommunication management plan.
- D. Astakeholder register.

Answer: D

- 13.An input to the Plan Cost Management process is:
- A. Cost estimates.
- B. Resource calendars,
- C. The project charter,
- D. The risk register.

Answer: C

- 14.A technique used to determine the cause and degree of difference between baseline and actual performance is:
- A. Product analysis.
- B. Variance analysis.
- C. Document analysis,
- D. Decomposition.

Answer: B

- 15. The process of identifying and documenting project roles, responsibilities, required skills, and reporting relationships and creating a staffing management plan is known as:
- A. Develop Project Team.
- B. Manage Project Team.
- C. Acquire Project Team.
- D. Plan Human Resource Management.

Answer: D

- 16. Which type of dependency is legally or contractually required or inherent in the nature of work and often involves physical limitations?
- A. Mandatory
- **B.** Discretionary
- C. Internal
- D. External

Answer: A

- 17. During which process does a project manager review all prior information to ensure that all project work is completed and that the project has met its objectives?
- A. Monitor and Control Project Work
- B. Perform Quality Assurance
- C. Close Project or Phase
- D. Control Scope

Answer: C

- 18.An input to the Manage Project Team process is:
- A. Work performance reports.
- B. Change requests.
- C. Activity resource requirements.

## D. Enterprise environmental factors.

## Answer: A

- 19. Which input provides suppliers with a clear set of goals, requirements, and outcomes?
- A. Procurement statement of work
- B. Purchase order
- C. Source selection criteria
- D. Bidder conference

Answer: A

- 20.A large portion of a projects budget is typically expended on the processes in which Process Group?
- A. Executing
- B. Planning
- C. Monitoring and Controlling
- D. Closing

Answer: B