## estpassport Q&A



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Title : Certified Associate in

**Project** 

Management(CAPM)

Version: DEMO

- 1. Which document defines how a project is executed, monitored and controlled, and closed?
- A.Strategic plan
- **B.Project charter**
- C.Project management plan
- D.Service level agreement

Answer: C

- 2. Which changes occur in risk and uncertainty as well as the cost of changes as the life cycle of a typical project progresses?
- A.Risk and uncertainty increase; the cost of changes increases.
- B.Risk and uncertainty increase; the cost of changes decreases,
- C.Risk and uncertainty decrease; the cost of changes increases.
- D.Risk and uncertainty decrease; the cost of changes decreases.

Answer: C

- 3. Which tool or technique is used in the Plan Scope Management process?
- A.Document analysis
- **B.Observations**
- C.Product analysis
- D.Expert judgment

Answer: D

- 4. Which tool or technique is an examination of industry and specific vendor capabilities?
- A.Independent estimates
- B.Market research
- C.Analytical techniques
- D.Bidder conferences

Answer: B

- 5.An input used in developing the communications management plan is:
- A.Communication models.
- B.Enterprise environmental factors.
- C.Organizational communications,
- D.Organizational cultures and styles.

Answer: B

- 6.Regression analysis, failure mode and effect analysis (FMEA), fault tree analysis (FTA), and trend analysis are examples of which tool or technique?
- A.Expert judgment
- **B.**Forecasting methods
- C.Earned value management
- D.Analytical techniques

Answer: D

- 7. The Perform Quality Assurance process occurs in which Process Group?
- A.Executing
- **B.Monitoring and Controlling**
- C.Initiating
- **D.Planning**
- Answer: A
- 8. Enterprise environmental factors are an input to which process?
- A.Control Scope
- **B.Define Scope**
- C.Plan Scope Management
- **D.Collect Requirements**
- Answer: C
- 9. Which process develops options and actions to enhance opportunities and reduce threats to project objectives?
- A.Identify Risks
- **B.Control Risks**
- C.Plan Risk Management
- D.Plan Risk Responses
- Answer: D
- 10. The process of establishing the policies, procedures, and documentation for planning, developing, managing, executing, and controlling the project schedule is known as:
- A.Plan Schedule Management.
- B.Develop Project Charter.
- C.Develop Schedule.
- D.Plan Scope Management.
- Answer: A
- 11. Which input to the Manage Stakeholder Engagement process is used to document changes that occur during the project?
- A.Issue log
- B.Change log
- C.Expert judgment
- D.Change requests
- Answer: B
- 12. An input to the Plan Stakeholder Management process is:
- A.The project charter.
- B.The stakeholder analysis.
- C.A communication management plan.
- D.A stakeholder register.
- Answer: D

13.An input to the Plan Cost Management process is:

A.Cost estimates.

B.Resource calendars,

C.The project charter,

D.The risk register.

Answer: C

14.A technique used to determine the cause and degree of difference between baseline and actual performance is:

A.Product analysis.

B. Variance analysis.

C.Document analysis,

D.Decomposition.

Answer: B

15. The process of identifying and documenting project roles, responsibilities, required skills, and reporting relationships and creating a staffing management plan is known as:

A.Develop Project Team.

B.Manage Project Team.

C.Acquire Project Team.

D.Plan Human Resource Management.

Answer: D

16. Which type of dependency is legally or contractually required or inherent in the nature of work and often involves physical limitations?

A.Mandatory

**B.Discretionary** 

C.Internal

D.External

Answer: A

17. During which process does a project manager review all prior information to ensure that all project work is completed and that the project has met its objectives?

A.Monitor and Control Project Work

**B.Perform Quality Assurance** 

C.Close Project or Phase

D.Control Scope

Answer: C

18.An input to the Manage Project Team process is:

A. Work performance reports.

B.Change requests.

C.Activity resource requirements.

## D.Enterprise environmental factors.

Answer: A

19. Which input provides suppliers with a clear set of goals, requirements, and outcomes?

A.Procurement statement of work

B.Purchase order

C.Source selection criteria

D.Bidder conference

Answer: A

20.A large portion of a projects budget is typically expended on the processes in which Process Group?

A.Executing

**B.Planning** 

C.Monitoring and Controlling

D.Closing

Answer: B